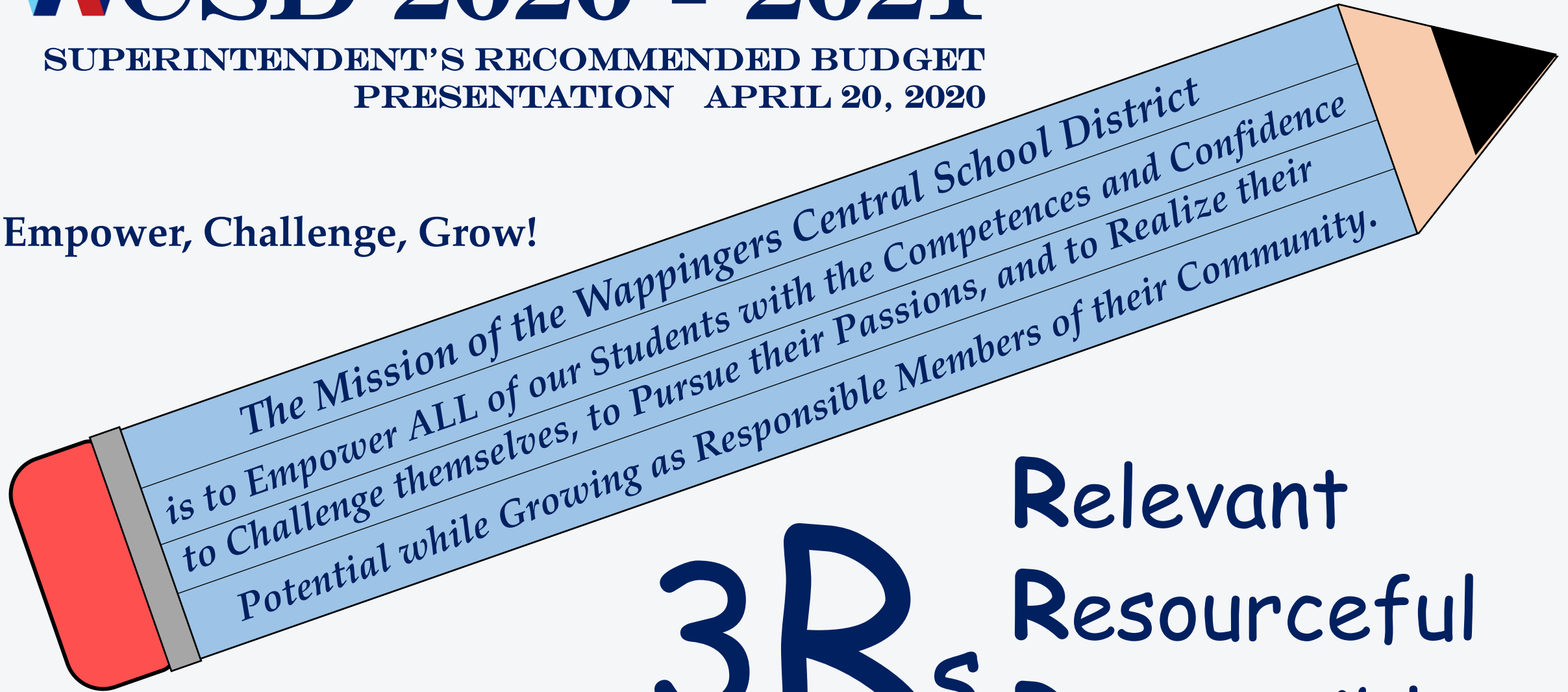


WCSD 2020 - 2021

SUPERINTENDENT'S RECOMMENDED BUDGET
PRESENTATION APRIL 20, 2020

Empower, Challenge, Grow!



3R_s

Relevant

Resourceful

Responsible

Current Climate For Education

- The District is operating day by day with continuity of learning, providing breakfast and lunch daily, and essential operations.
- The District is working within the regulations set forth by the Governor of the State of New York.
- The NYS Education Department and various other NYS Offices provide guidance and guidelines to the District.
- These guidelines are subject to change based upon additional information received from the Governor and/or NYS Education Department.
- The multitude of unknowns make the climate even more complex.
- **As a result, the information included herein is subject to change upon demand.**

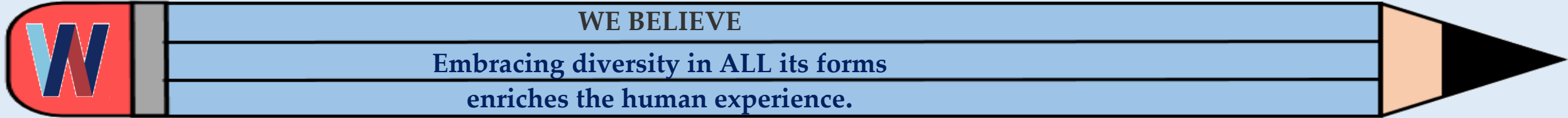


All Things Budget

- WCSD has a responsibility to the students and taxpayers. This budget is responsible in light of the current climate.
WCSD's goal is to maintain the budgets integrity into 2020-2021 and beyond.
- The budget vote is postponed until “at least June 1” per the NYS Governor.
- Any public hearing in April or May, including the budget public hearing, has been postponed per the NYS Governor.
- The Property Tax Report Card still reflects a due date of 4/27/2020. This is the mechanism by which a school district reports the budget to NYS.
- Legal opinion from the District's counsel and the recommendation of the WCSD Administration:

“We would recommend holding off on adopting the budget at this time. The Property Tax Report Card has to be submitted to SED the day after the budget is adopted by the Board, but no later than 24 days before the vote. Therefore, if the Board were to adopt the budget at its next meeting, it would have to submit the Property Tax Report Card. The Board would not be able to modify the budget once the Report Card is submitted to SED, should any unanticipated issues come up relating to COVID-19. We will speak with NYSSBA, who can hopefully contact Dan Fuller in the Governor's Office, regarding the fact that SED's website still shows a deadline of 4/27 to submit the Report Card.”

We still await an Executive Order from the Governor as to how the annual election and budget vote will be held (if at all). While we understand there are timelines within the Education Law, those are all dependent on the specific date of the vote. Since we do not have a date for the vote, we cannot calculate the timelines leading up to the vote yet. I do note that the Governor recently signed an Executive Order postponing any public hearings required to be held by school districts in April or May, which would include the public hearing on the budget. We are working on a memo to clients on this issue which should go out soon.”



Important Financial Terminology

- The *Budget* is the District's spending. It balances revenues and expenses.
- The *Tax Levy* is the amount received in property taxes.
- The *Tax Levy Increase* is the calculated amount of property tax increase in accordance with the Tax Cap Legislation.
- *State Aid* is the amount received from fiscal year 2019 NY Enacted State Budget.
- *Other Revenue* is other financial resources received at the local level (i.e. interest earnings).
- *Assigned Fund Balance* is an amount intended for the specific use/assignment for the District to reduce the burden on the taxpayer.
- *Transparency Reporting* – New York State and Federal (ESSA) requires new accounts and detailed accounting.

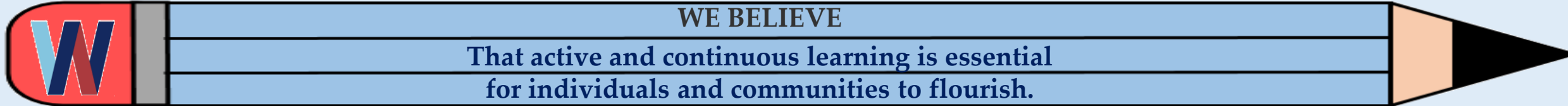


WCSD Process, Recommendations, Alignment, Data and Evidence

- ❖ WCSD Mission and Core Values
- ❖ Board of Education (BOE) Values/Goals
- ❖ Administrative Goals: Navigating our Way (NOW) aligned to BOE Values
- ❖ Superintendent's Forum (*A Budget Conversation*)
- ❖ Community Input

The above-mentioned guides decisions related to:

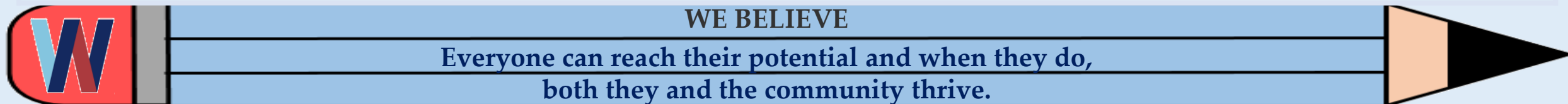
- Student Instructional Programs and Opportunities
- Safety and Security Measures
- Building level administrative, teaching, and support staff decision making
- Extra Curricular
- Student Achievement (i.e. Graduation Rates)




The 3 C's: Constraints, Challenges, and Considerations

CATEGORIES	Constraints	Challenges	Considerations
COVID 19 (Long-term Impact)	X	X	
State Aid	X	X	
Tax Cap	X	X	
Unfunded Mandates	X	X	X
Stability of Economic Markets	X	X	
Commitment to sustain opportunities and options more than the minimal requirements for students		X	X
Administrative Budget Proposals		X	X
Board of Education			X
WCSD Learning Community			X
Use of Estimates/ <i>No Definitive Numbers</i>	X	X	X
Increase of Safety and Security Measures		X	X

This list is not meant to be an order of priorities of the 3 C's!



Process to Balance the Proposed Budget without Piercing the Tax Cap

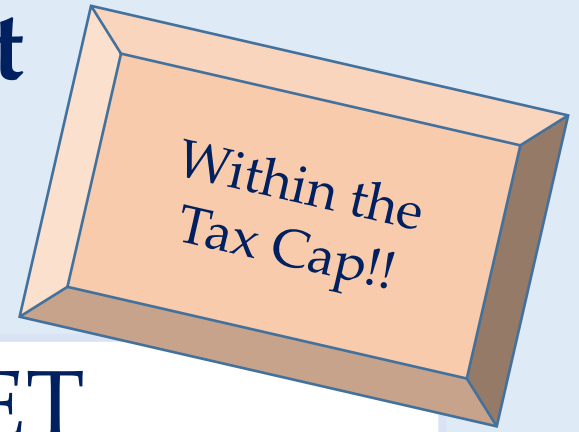


Non-Negotiable	\$221,845,100	89.82%
Slightly Negotiable	\$ 18,805,117	7.61%
Negotiable	\$ 6,331,365	2.57%
Total	\$246,981,252	100.00%

- **Non-Negotiable:** The majority of the budget is driven by contractual obligations (e.g.: union contracts, federal and state mandates, Individual Education Plans etc.) which are non-negotiable.
- WUSD balanced a 5.31% budget to budget increase using just over 10% of the budget lines.
- WUSD balanced a budget without compromising student programs.



WCSD 2020-2021 Proposed Budget Remains within the Tax Cap \$246,981,252



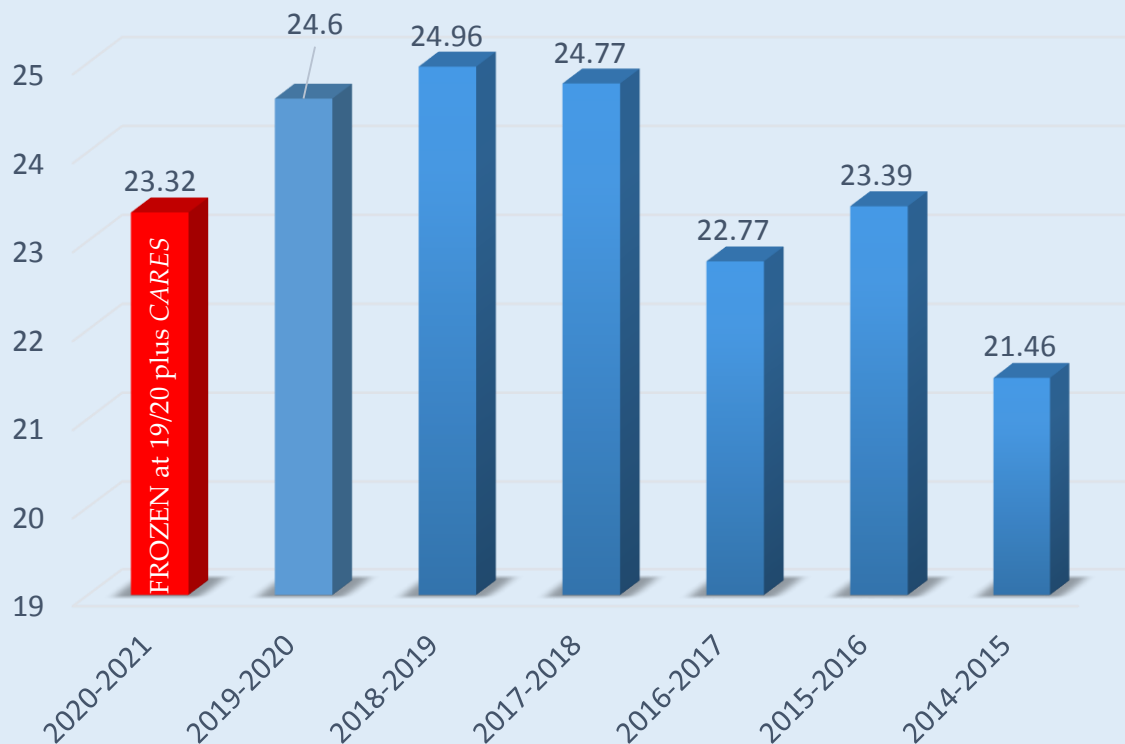
TAX LEVY		BUDGET	
2019-2020 Approved Tax Levy	\$169,171,293	2019-2020 Approved Budget	\$234,950,988
2020-2021 Proposed Tax Levy	\$177,328,237	2020-2021 Proposed Budget	\$246,981,252
Levy to Levy \$	\$8,156,944	Budget to Budget \$	\$12,030,594
Levy to Levy %	4.82%	Budget to Budget %	5.12%



State Aid Correlation Based on WCSD Budget

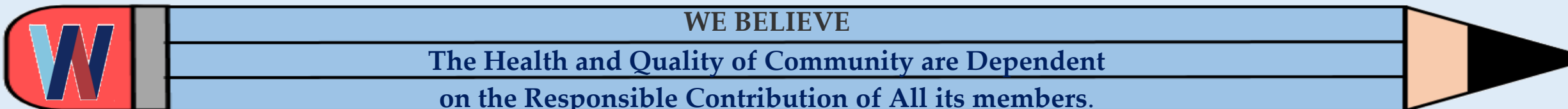
Dollar Figure Increases and Percentage Rates Fluctuate

State Aid % of WCSD Budget



<i>State Aid By Year</i>	<i>Dollar Figure</i>
2020-2021	\$60,747,422
2019-2020	\$59,651,694
2018-2019	\$58,666,798
2017-2018	\$57,964,873
2016-2017	\$50,376,699
2015-2016	\$50,070,743
2014-2015	\$45,471,817

■ 2020-2021 ■ 2019-2020 ■ 2018-2019 ■ 2017-2018 ■ 2016-2017 ■ 2015-2016 ■ 2014-2015



Superintendent's Recommended Budget

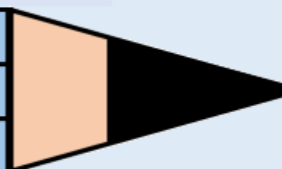
Multi-Year Analysis

	2020-2021	2019-2020	2018-2019	2017-2018
Superintendent Recommended Budget	\$246,981,252 <i>April 20, 2020</i>	\$234,608,137 <i>March 4, 2019</i>	\$231,033,855 <i>March 19, 2018</i>	\$224,807,619 <i>March 13, 2017</i>
Taxpayer Approved	To Be Determined	\$234,950,988	\$231,312,631	\$225,181,606
Increase in Dollars Based on State Budget	To Be Determined	\$342,851 <i>increase</i>	\$279,546 <i>increase</i>	\$373,987 <i>increase</i>
First Draft to Approved Budget Change by Percentage	To Be Determined	.15%	.12%	.17%

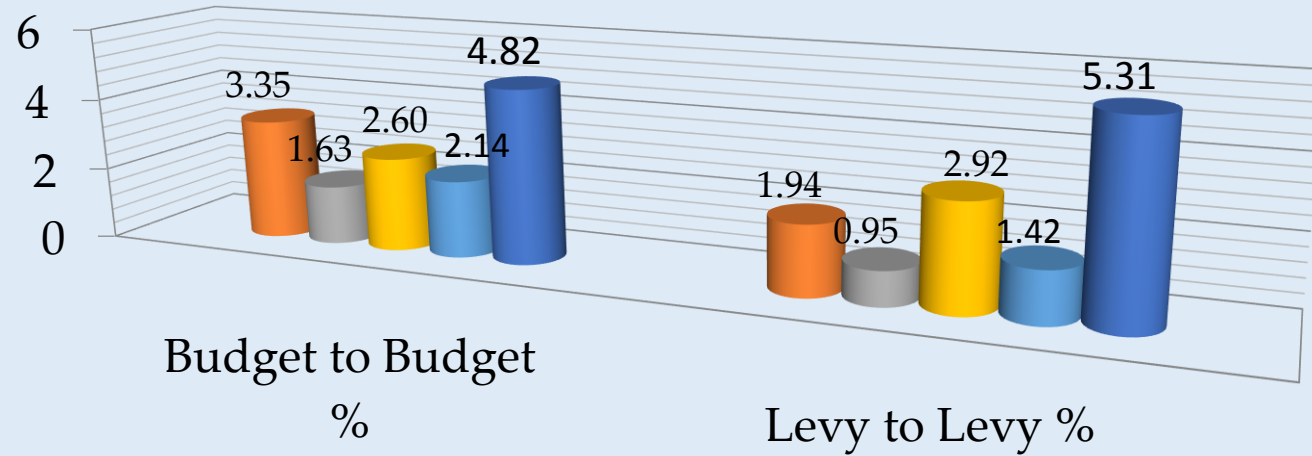


WE BELIEVE

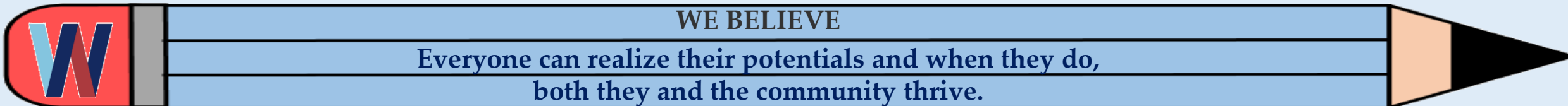
**That active and continuous learning is essential
for individuals and communities to flourish.**



Five Year Historical Analysis Budget and Tax Levy Voter/Taxpayer Approved



	Budget to Budget %	Levy to Levy %
2016-2017 Taxpayer Approved	3.35	1.94
2017-2018 Taxpayer Approved	1.63	0.95
2018-2019 Taxpayer Approved	2.60	2.92
2019-2020	2.14	1.42
2020-2021 SRB	4.82	5.31



A Challenging Budget Year

Status Check of the WCSD Successes During 2020-2021 Budget Process

District has made many advances in the area of reducing classroom sizes

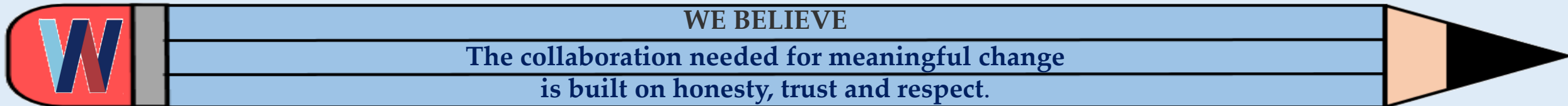
- Strong recommendation to not reverse the last five years

The District has not allowed for the loss of employment (personnel cuts) in over 7 years

- This is not something that the District wishes to do as a budget balancing factor
- Through attrition, we have made responsible modifications to organizational structures

The District had the opportunity to move General Fund Balance to the Capital Projects in 2018-2019 – totaling \$6,036,082

- This was done to support \$3,000,000 in additional work and the balance in case of cost overruns related to the bidding of the work.
- The balance of the funds were not necessary as the bids came in within budget.
- The District can transfer the \$3,000,000 back to the General Fund Balance.



What does it Mean to Use Fund Balance to Assist in Balancing a School Budget?



Fund Balance

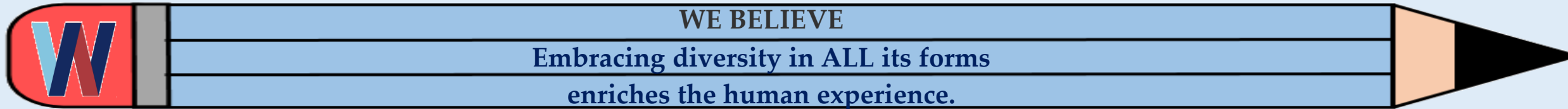
- by definition is the difference between revenue and expenses
- can accumulate from year to year
- is like a savings account

Accumulated Fund Balance

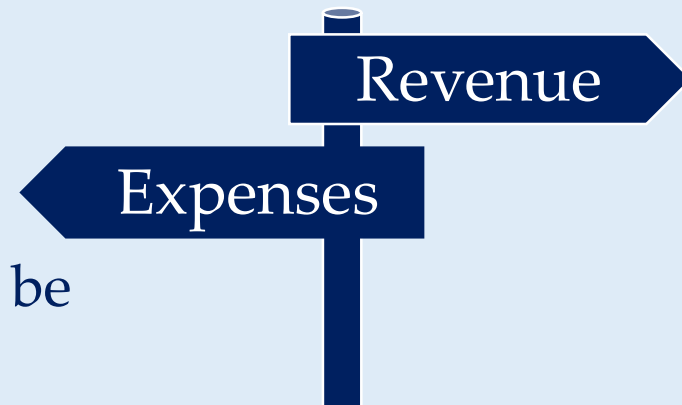
- Utilizing portions of the Fund Balance reduces the balance in the *“WCSD Savings Account”*
- Increase when revenue exceeds expenditures in a school year.

When using Fund Balance to balance a budget, it is recorded as an increase in revenue. It is a tool to balance a budget.

2019-2020 Fund Balance used	\$3,750,000	2020-2021 Fund Balance used as of 4/20/20	\$4,849,153
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What does it Mean to Use Fund Balance to Assist in Balancing a School Budget?



IF using Fund Balance as a tool to balance the budget, a district must be mindful of the availability of these funds from year to year.

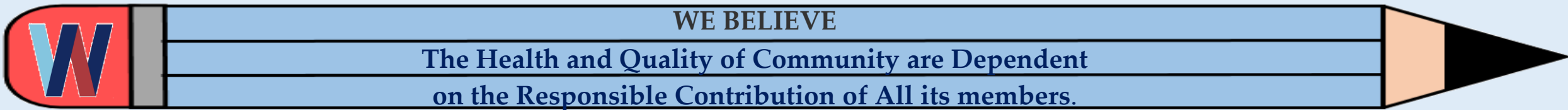
2020-2021 Fund Balance used as of 4/20/20	\$4,849,153	2021-2022 Fund Balance used	\$3,750,000
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<i>WCSD Plan for General Fund fund balance</i>	
Capital Fund return to General Fund fund balance in 2019-2020	\$3,000,000
General Fund fund balance used to balance 2020-2021 budget	\$1,099,153
Savings adding to General Fund fund balance	\$1,900,847
CARES funding 2020-2021	\$1,095,728
Net savings to General Fund fund balance	\$805,119

WCSD will have retained **\$805,119** in General Fund fund balance in the worst case scenario – NYS re-assesses school aid and reduces it in 2020-2021 by the full amount of the CARES funding.

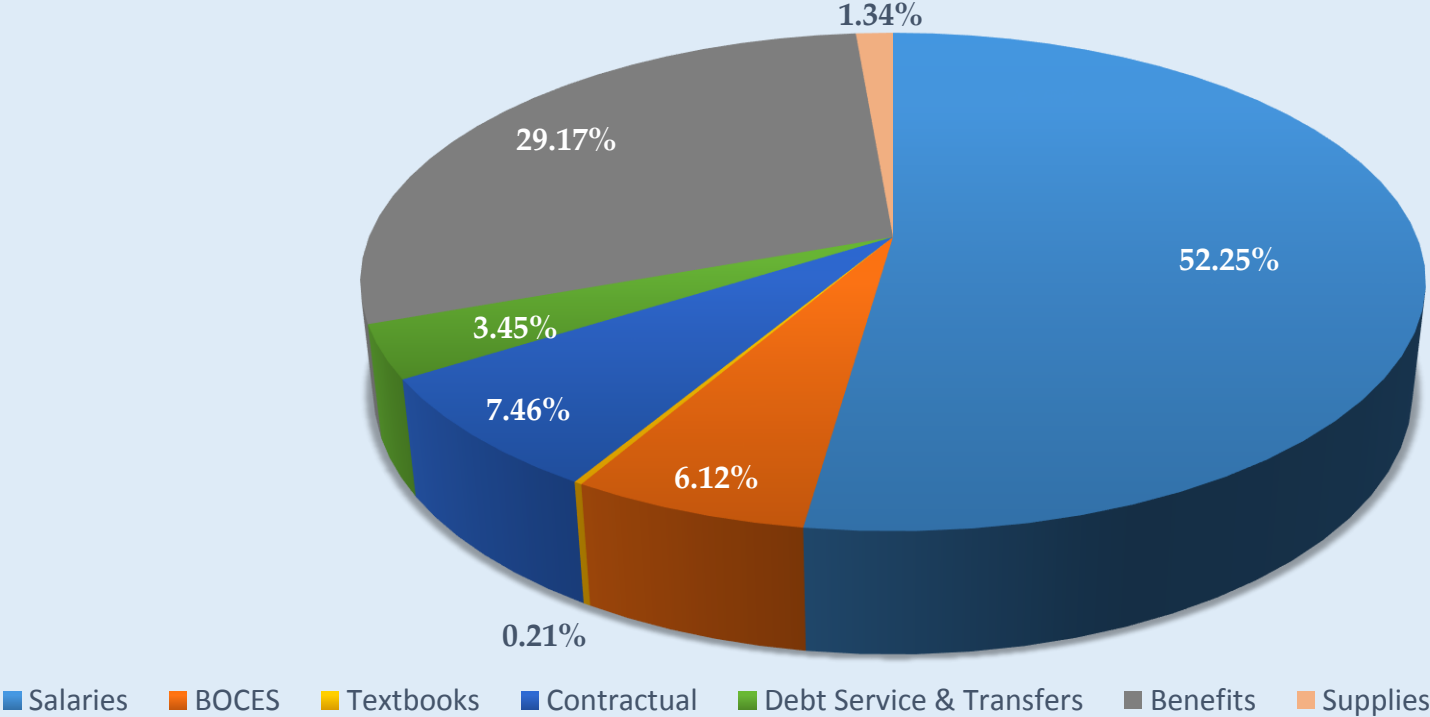
If the CARES money is not withheld by NYS, the balance of the funds will remain in the fund balance. Making the funds available for 2020-2021 and beyond.

This budget supports WCSD's goal to maintain the budgets integrity into 2020-2021 and beyond. There will be continued challenges ahead and WCSD is planning for them.



2020-2021 Expense Breakdown

Superintendent's Recommended Budget
\$246,981,252



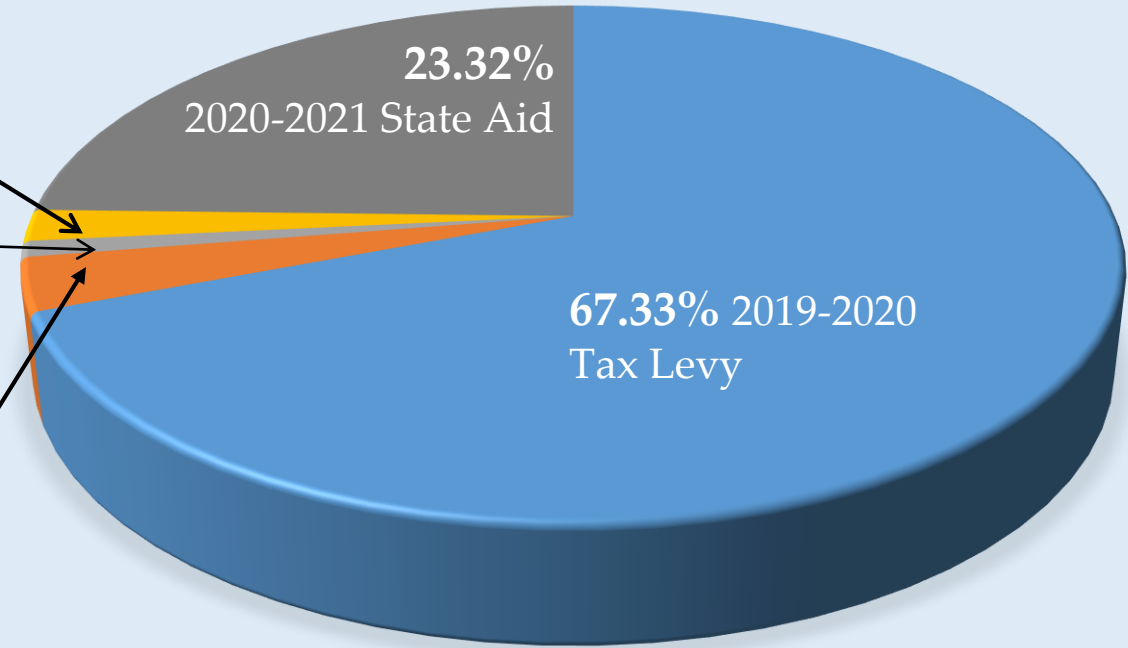
2020-2021 Revenue Breakdown

Superintendent's Recommended Budget
\$246,981,252

1.96%
Fund Balance

2.57% Other
Revenue

4.82%
2020-2021 Tax
Levy Increase



WE BELIEVE

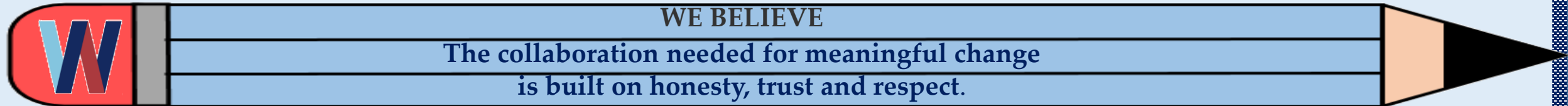
Everyone can realize their potential and when they do,
Both they and the community thrive..

2020-2021 Superintendent's Recommended Budget

Through the budget process, reductions have been made to balance the budget.

These reductions include:

- Contracted services and supplies district-wide (instructional and non-instructional)
- Home Teaching - management and coordination will be brought in-house from BOCES
- Re-Organization of Student Service Department
- Removal of a lease purchase - forklift and vehicle lift in Transportation
- Elimination of field trip support
- Reduction of 7 WCT positions through attrition
- Reduction of outside professional development – WCSD will turn key this knowledge in 2020-2021
- Technology – adjust timing of lease purchases with BOCES
- Water & Sewer Assessments - based on recent history of payments



2020-2021 Superintendent's Recommended Budget

PROPOSED BUDGET	LEVY TO LEVY	BUDGET TO BUDGET
\$246,981,252	4.82%	5.12%

PROPOSED BUDGET

- Reviewed by the Board of Education (BOE)
- Subject to change based on:
 - Feedback
 - Unexpected Developments
 - Governor's (Foundation) State Aid

LEVY to LEVY

- Proposed allowable tax cap is within regulation
 - WCSD has **never** pierced tax cap since its inception

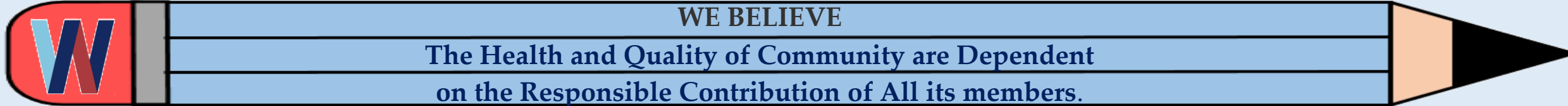
BUDGET to BUDGET

- Proposed allowable tax cap is within regulation
 - Taxpayer-approved budget comparison from 2019-2020 to 2020-2021 school years by percentage increase



Budget Process 2020-2021

- Questions, Comments, and Feedback
 - budget@wcsdny.org
- Presentations and reports will be posted to BOE section of website
- Frequently Asked Questions posted to website within two business days
- Use long-term plan to develop discussion points for administration and BOE
- Continued work on refining estimates and confirming data
- Evaluate BOE feedback for use in budget formulation



**Possibility of a 2020-2021 budget update at
the April 28, 2020 Board meeting pending
additional information....**



WE BELIEVE

**That active and continuous learning is essential
for individuals and communities to flourish.**